

Disruptive Analysis

Don't Assume

Technological Unemployment? We can work through it...

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Dean Bubley & Disruptive Analysis

- Tech/telecom analyst & strategic consulting since 1991
- Futurism, Forecasting, Anti-Forecasting, Policy
- Cross-silo, contrarian, independent
- Often provocative. Sometimes obscure. Occasionally wrong.



Network Tech, Policy & Business Models



Communications Apps & Services



Telecom-Futurism



It's all about nuance (1)

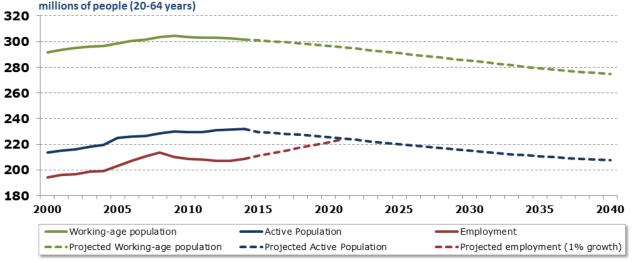
While automation will eliminate very few occupations entirely in the next decade, it will affect portions of almost all jobs"

Michael Chui, McKinsey Global Institute



Ageing population means a shrinking workforce





Source: DG Empl calculations
Note: Active population projected at constant activity rate
#evidenceinfocus

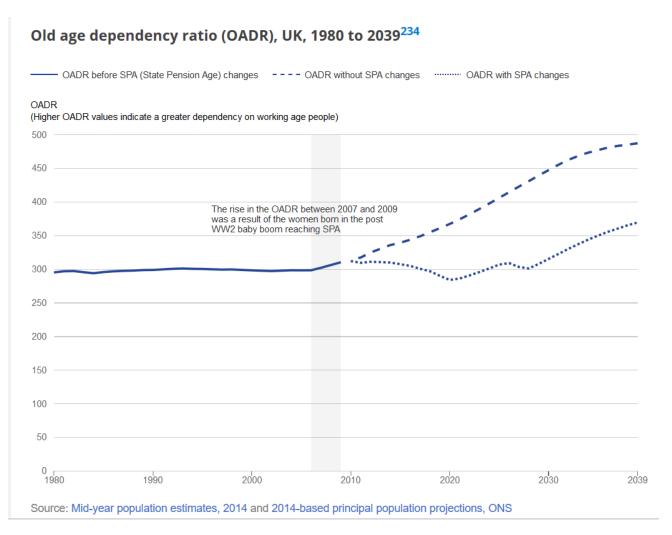
"UK faces 3.1m shortage of workers by 2050"

| Profession | Projected Shortfall (2050) |
|-----------------------|-------------------------------|
| Teachers | 128,000 |
| Construction | 66,800 |
| Nurses | 61,200 |
| Qualified Engineers | 36,800 |
| IT and Tech | 33,300 |
| Social Workers | 10,600 |
| Qualified Accountants | 10,200 |
| Solicitors/Lawyers | 9,500 |

Source: Randstad, 2014



... and it becomes harder to fund pensions

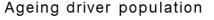




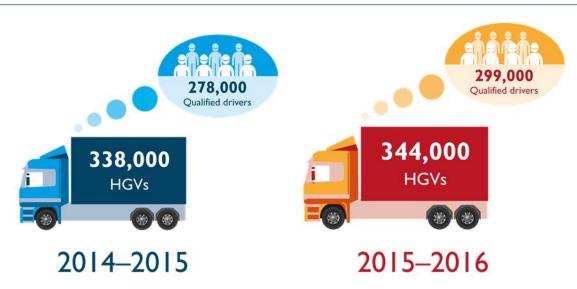
Robots & Al are *needed* to fill employment gaps near-term

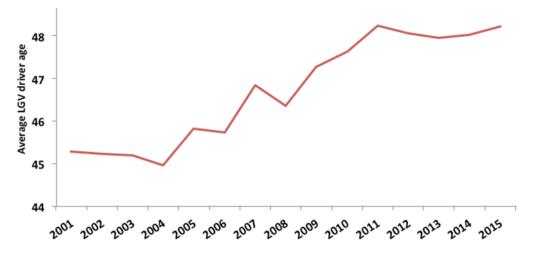
LGV vs Drivers











Source: Quarterly Labour Force Surveys, 2001-2015 (Q2 for each year)

UK shortage is 50-60000 drivers belong market need Estimates for US driver shortage between 40,000-1 million Also holds in other sectors, eg social care & nuclear power workers



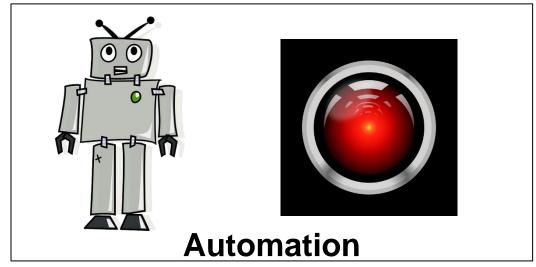
It's all about nuance (2)

"Technical feasibility is a necessary precondition for automation, but not a complete predictor that an activity will be automated"

Michael Chui, McKinsey Global Institute



Employment balances driven by many factors











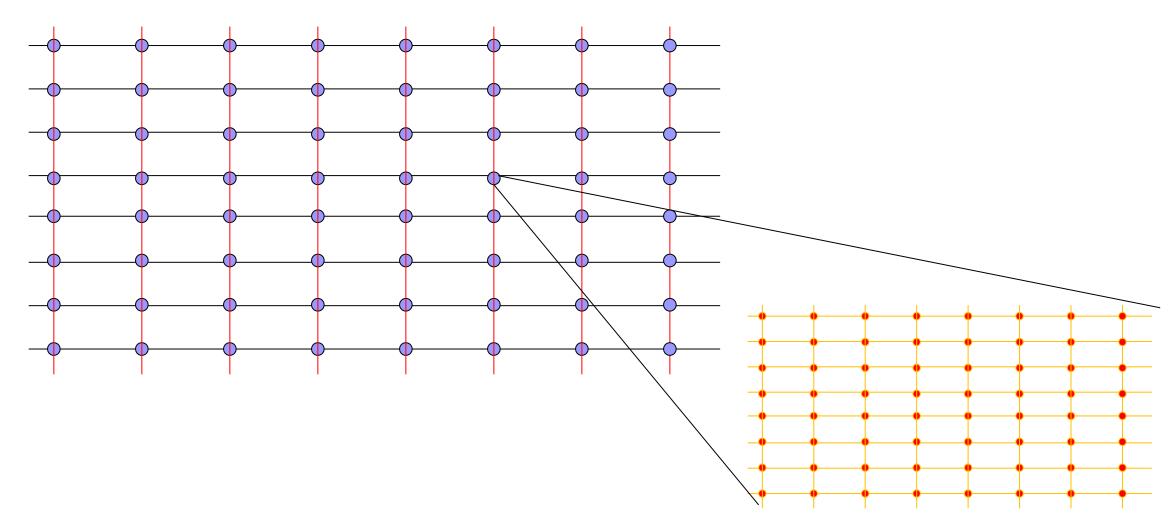
It's all about nuance (3)

"Over 60% of occupations have >30% of activities that could be automated. But <5% of current occupations could be completely automated with today's technology"

Michael Chui, McKinsey Global Institute



Employment, tasks, jobs & sources of value are fractal





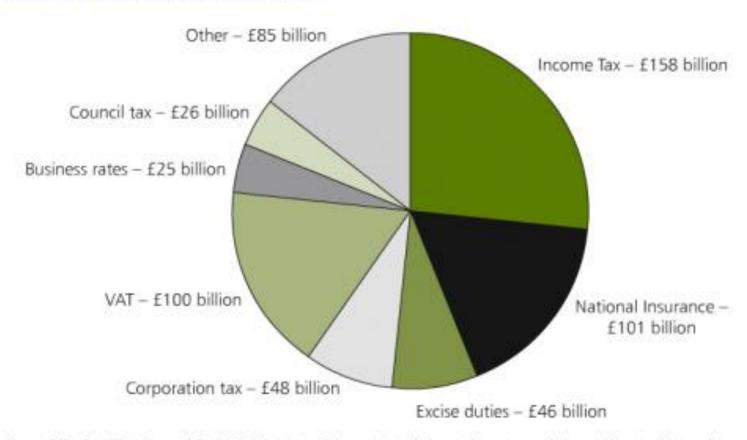
Timing matters....





Tax matters

Chart 2: Government receipts 2011-12



Source: Office for Budget Responsibility, 2011-12 estimates. Other receipts include capital taxes, stamp duties, vehicle excise duties and some other tax and non-tax receipts – for example, interest and dividends. Figures may not sum due to rounding.



Taxation issues

| | Income Tax & NI | Consum- ption: VAT & Duty | Corporation Tax & Rates | Other Taxes (Council, CGT etc) |
|-------------------------|--------------------|---------------------------------|-------------------------|--------------------------------------|
| Employed & Employers | | | Private sector | |
| Unemployed / low-waged | | | | |
| Pensioners | | | | |
| Robots, Als & owners | | | | ? |



Is automation "threat" just a means to an ideological end?



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Policymaking considerations

- Treat automation forecasts with caution: other things are *not* equal
 - □ Demographics, demand, descriptions, timing of adoption
- Analyse how automation of basic inputs can increase demand
 - □ Products, services and new hybrids
- Automation-aware training & tools for career advisers
 - □ Need to be more active than passive, for unskilled unemployed
- Promote culture change: acceptance & mgmt of uncertainty
- Pensions policy must factor-in costs, tax, workforce & technology
- If automated companies are to pay more tax, they need profit
 - □ Near-impossible to tax automation *per-se*



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